

Fiscal Year 2003

Annual Budget

Adopted February 13, 2002

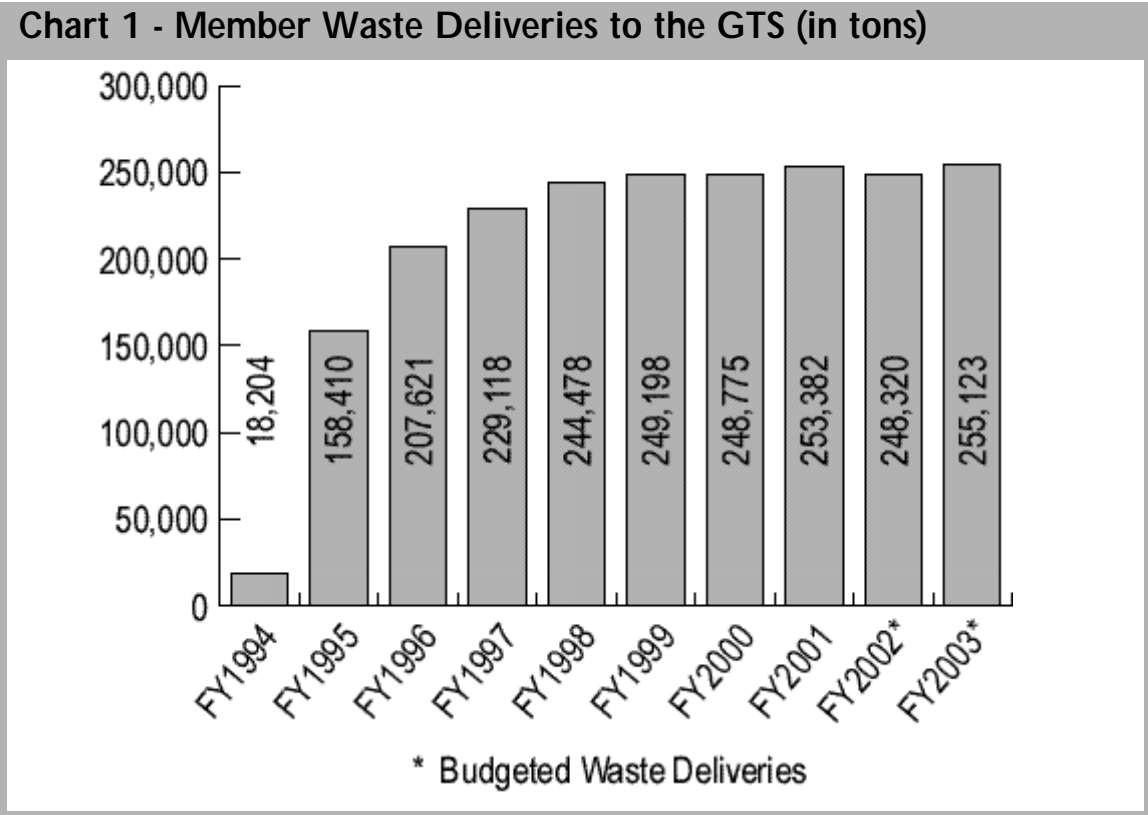
SOLID WASTE AGENCY OF NORTHERN COOK COUNTY

INTRODUCTION

The adopted budget for the Solid Waste Agency of Northern Cook County (SWANCC) is presented for your reference. A number of factors impact the budget, including operations at the Glenview Transfer Station (GTS), continued disposal of assets at the Northwest Cook County Balefill and the Agency's waste reduction and recycling education programs.

Included in this budget document are the Agency's Adopted FY2003 Budget and the Adopted FY2003 Project Budget that allocates each member's percentage of the Agency's fixed and operations and maintenance costs for the year.

All revenues and expenses pertaining to the GTS are included in the budget. By adopting a fiscally conservative approach to the total FY2003 budget, the Agency projects a \$44.00 per ton tipping fee. This is the same rate per ton assessed every budget since FY97 and covers the variable expenses of operating the transfer station and Agency administration. Based on a three year

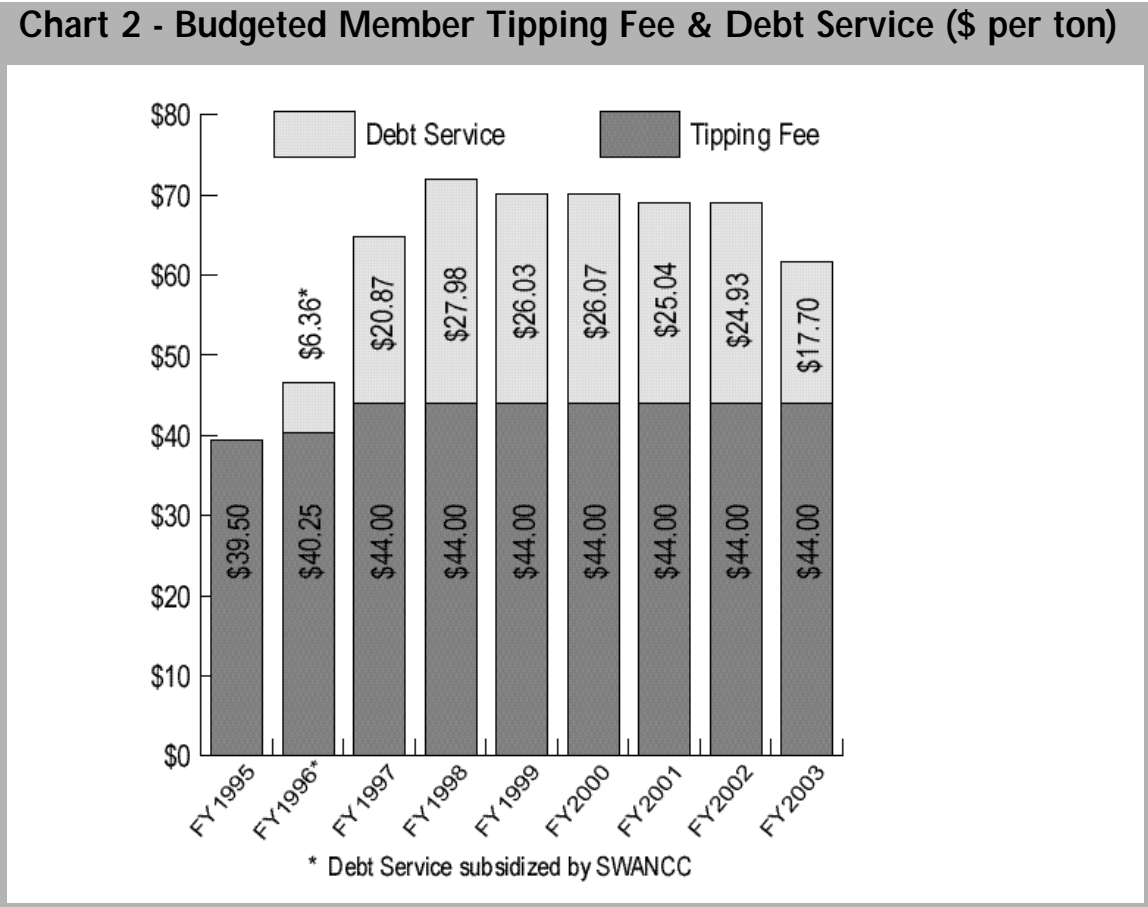


SOLID WASTE AGENCY OF NORTHERN COOK COUNTY

rolling average formula as required in the Project Use Agreement, the FY2003 budget is calculated on receiving 255,123 tons of waste. This conservative estimate represents an approximate 2.7% increase over FY2002 budgeted waste deliveries. See Chart 1.

The \$44.00 per ton tipping fee is being maintained even though costs are expected to be higher than in FY2002. Approximately \$200,000 in retained earnings is being used to offset the higher costs in FY2003 attributed to the cost related to selling the remaining Balefill property.

The fixed cost portion of the Agency's expenses consists of debt service. This fixed payment, when allocated over the total tonnage delivered, amounts to \$17.70 per ton, a reduction of 29%. This is decreased from the \$24.93 members paid in FY2002 due to increased member tonnage. This significant reduction is a result of the Agency's sale of Balefill property. See Chart 2.



SOLID WASTE AGENCY OF NORTHERN COOK COUNTY

During FY2003 the Agency will continue to implement the additional components of its comprehensive solid waste management plan, including extensive waste reduction education outreach to its member communities. Waste reduction and recycling have become standard practice in all 23 SWANCC member communities. Each year since 1993, approximately 40% of refuse from the area's single-family homes is recycled.

In FY2003, SWANCC will continue its efforts to secure household hazardous waste collection programs within its membership area. The FY2003 budget maintains the \$126,000 funding for household hazardous waste and electronics collections. Collections will be concurrent with education efforts to help reduce the quantities of these materials brought to the collections. Funding is also included for the Agency's "Recycle Guide" which is distributed annually to residents through Pioneer Press newspapers.

SWANCC's extensive outreach to schools in its region will also continue in FY2003. Overall funding of these programs for FY2003 is equal to FY2002 levels. Programs funded in the FY2003 budget include the Earth Flag Program, School Waste Reduction Grant Program, PTO/PTA Volunteer Workshop, "Art of Garbage" project, Recycled Content Products Kits and Recycled Fashion Show. While maintaining funding levels, the Agency intends to expand education outreach throughout the SWANCC region. To accomplish this goal, a half-time assistant to the Agency's Education and Recycling Director will be added to the Agency staff.

SOLID WASTE AGENCY OF NORTHERN COOK COUNTY

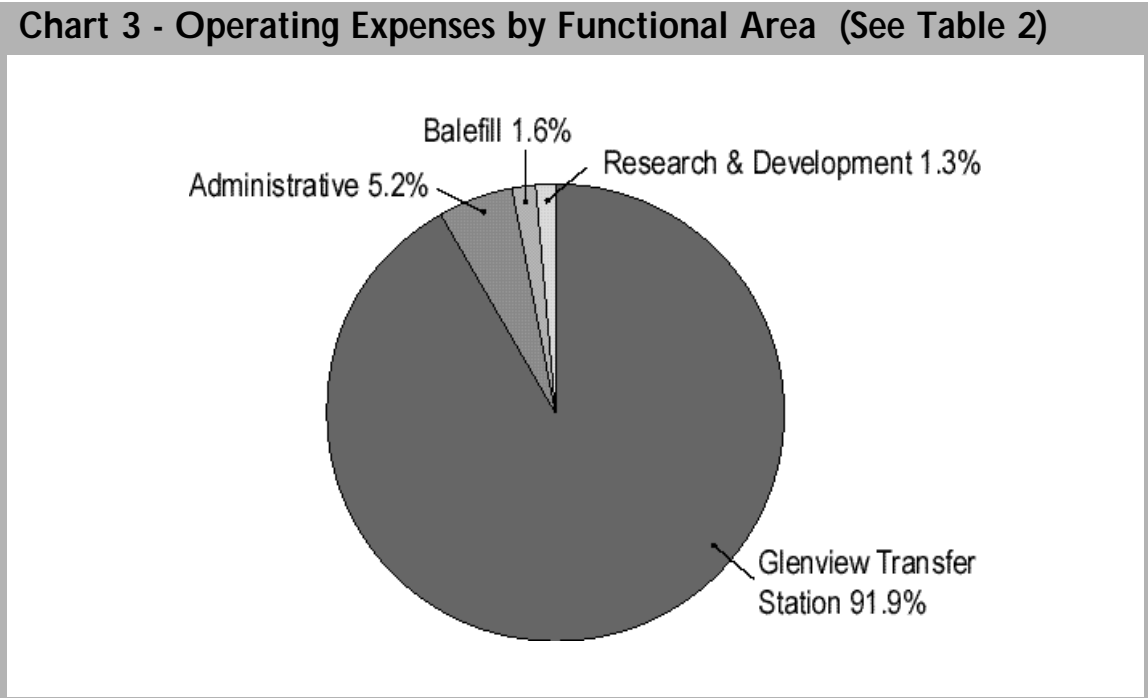
PART I: BUDGET STRUCTURE

Within the Agency's Enterprise Fund are several activity-based accounts. Each of these accounts reflects a specific area of activity within the Agency, including GTS Operations, Administration, Balefill, Research & Development and Bond Financing.

The tables incorporated into this budget are designed to give the reader several options when looking at the budget:

1. Line items aggregated for the whole Agency (e.g., how much is spent in total for professional services - See Table 1);
2. Line items broken down by activity area (e.g., how much in professional services for GTS, Administration, Balefill, Research & Development and Bond Financing - See Table 2); and
3. Tables showing detailed breakdowns for each expense type (e.g., legal services, technical support services, etc. - Tables 3 - 6).

Finally, charts are presented to graphically illustrate the breakdown of expenses.



SOLID WASTE AGENCY OF NORTHERN COOK COUNTY

Table 1 - Adopted FY2003 Budget

	FY02 Budget	Est. FY02 Actual	Adopted FY03 Budget	FY03 v FY02 Difference	Budget % +/-
Beginning Balance	\$9,239,939	\$9,239,939	\$9,025,197	(\$214,742)	-2.32%
<i>Revenues</i>					
Member Billings	17,086,371	17,086,371	15,764,865	(\$1,321,506)	-7.73%
Customer Waste (commissions)	50,500	65,300	60,000	\$9,500	18.81%
Member True-Up	90,000	154,876	298,500	\$208,500	231.67%
Investments	890,000	892,000	876,000	(\$14,000)	-1.57%
RMTS Host Fee	90,090	94,375	110,000	\$19,910	22.10%
Miscellaneous	10,000	134,810	10,000	\$0	0.00%
FY2002 Retained Earnings	0	0	200,000	\$200,000	
<i>Subtotal</i>	18,216,961	18,427,733	17,319,365	(\$897,596)	-4.93%
<i>Expenditures</i>					
Contractor Operator Charges	10,782,051	10,782,051	11,251,580	\$469,529	4.35%
Host Community Fees	99,328	100,150	102,049	\$2,721	2.74%
Repair and Maintenance	74,500	73,985	76,537	\$2,037	2.73%
Utility Charge	240,870	240,525	255,123	\$14,253	5.92%
Debt Service	6,190,650	6,190,650	4,515,488	(\$1,675,162)	-27.06%
Personnel	326,784	315,000	390,614	\$63,830	19.53%
Professional Services	252,200	375,650	465,500	\$213,300	84.58%
Office Expenditures	86,150	85,430	98,000	\$11,850	13.76%
Education and Recycling	164,200	164,200	164,200	\$0	0.00%
<i>Subtotal</i>	18,216,733	18,327,641	17,319,091	(\$897,642)	-4.93%
<i>Net Revenues</i>	228	100,092	274	\$46	20.05%
Ending Balance	\$9,240,167	\$9,340,030	\$9,025,471	(\$214,696)	-2.32%
Accounts Payable - Groot		\$1,503,617	\$1,528,098	\$24,481	1.63%
Member Rebate - FY02 O&M True-Up		114,833	0	(\$114,833)	
Debt Service Surcharge		1,092,464	796,851	(\$295,613)	-27.06%
O&M Reserves		901,058	935,734	\$34,676	3.85%
Repair & Maintenance Fund		408,000	408,000	\$0	0.00%
Unpledged Reserves		\$5,320,057.86	\$5,356,787.78	\$36,730	0.69%

SOLID WASTE AGENCY OF NORTHERN COOK COUNTY

Table 2 - Line Items Broken Down by Activity Area

	GTS Operations	Administration	Balefill	Research & Development	Bond Financing	Total
Beginning Balance						\$9,025,197
<i>Revenues</i>						
Member Billings	15,764,865					15,764,865
Customer Waste (commissions)	60,000					60,000
Member True-Up	298,500					298,500
Investments	80,000	135,000			661,000	876,000
RMTS Host Fee		110,000				110,000
Miscellaneous		1,500		8,500		10,000
FY2002 Retained Earnings			200,000			200,000
<i>Subtotal</i>	16,203,365	246,500	200,000	8,500	661,000	17,319,365
<i>Expenditures</i>						
Contractor Operator Charges	11,251,580					11,251,580
Host Community Fees	102,049					102,049
Repair and Maintenance	76,537					76,537
Utility Charge	255,123					255,123
Debt Service					4,515,488	4,515,488
Personnel		390,614				390,614
Professional Services	34,000	181,500	200,000		50,000	465,500
Office Expenditures		98,000				98,000
Education and Recycling				164,200		164,200
<i>Subtotal</i>	11,719,289	670,114	200,000	164,200	4,565,488	17,319,091
<i>Net Revenues</i>	4,484,076	(423,614)	0	(155,700)	(3,904,488)	274
Ending Balance- Cash Basis						\$9,025,471

SOLID WASTE AGENCY OF NORTHERN COOK COUNTY

PART II: REVENUES AND EXPENSES BY ACTIVITY AREA

GLENVIEW TRANSFER STATION OPERATIONS

The GTS Operations account details the revenues and expenditures for the Agency's solid waste management operations at the Glenview Transfer Station.

The variable rate charged for each ton delivered to the GTS (see Table 3) during FY2003 covers operation of the GTS and the Agency. The tipping fee for delivery of the tonnage to the facility is projected to remain constant at \$44.00. The Agency is budgeting for members to deliver 255,123 tons of refuse in FY2003.

Table 3 - GTS Operating Expenses

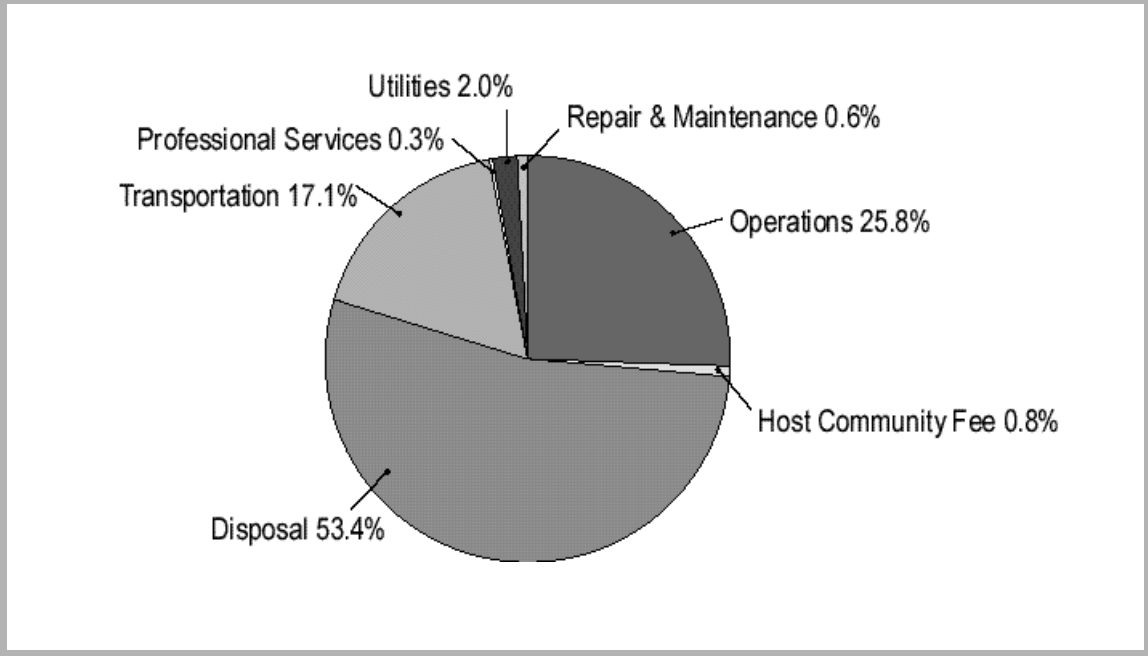
	FY02 Budget	Est. FY02 Actual	Adopted FY03 Budget	FY03 v FY02 Difference	Budget % +/-
GTS OPERATIONS					
- Operations	3,208,756	3,102,802	3,249,781	41,025	1.28%
- Transportation	2,107,358	2,030,643	2,162,286	54,928	2.61%
- Disposal	6,345,289	6,060,928	6,738,404	393,115	6.20%
- Host Community Fee	99,328	99,328	102,049	2,721	2.74%
- Utilities	240,870	240,870	255,123	14,253	5.92%
- Repair & Maintenance	74,500	74,500	76,537	2,037	2.73%
- Professional Services	34,000	34,000	34,000	0	0.00%
- RMTS Waste Reduction	(759,859)	(759,859)	(829,150)	(69,291)	9.12%
- RMTS Transportation Savings	(119,493)	(119,493)	(126,950)	(7,457)	6.24%
<i>Subtotal</i>	11,230,749	10,763,719	11,662,081	438,789	3.91%
Budgeted Rates Per Ton	FY02	FY03	Increase	Percentage	
- Operations	\$12.64	\$12.79	\$0.15	1.19%	
- Transportation	8.55	8.51	(\$0.04)	-0.47%	
- Disposal	25.89	26.52	\$0.63	2.43%	
<i>- Total</i>	\$47.08	\$47.82	\$0.74	1.57%	

There will also be a charge for the fixed debt service. When amortized over all of the tons projected to be delivered in FY2003, the fixed cost charge is estimated at \$17.70 per ton. This is a 29% decrease from the \$24.93 per ton assessed in FY2002.

SOLID WASTE AGENCY OF NORTHERN COOK COUNTY

The fees from members for both tipping waste at the GTS during FY2003 and fixed cost payments are budgeted to realize \$17,037,393 in revenues. Also projected is an estimated \$60,000 in net payments for non-member waste processed at the facility. The GTS contract operator, Groot Recycling & Waste Services, Inc., administers the billing for these waste deliveries. The Agency receives a payment for use of the facility, plus payments for the host community fee and credits toward the utility expense. Commercial waste deliveries are expected to increase slightly during FY2003 due to increased use of the facility by local contractors and landscapers. The facility should process, on average, 981 tons per day of member waste during the fiscal year. This represents 61% of its permitted capacity of 1,600 tons per day. The commercial and landscape waste processing at the facility will not hinder the ability to process members' waste but, rather, will maximize utilization of the Agency's capital investment.

Chart 4 - GTS Operating Expenses (See Table 3)



The contract operator charges for the year are budgeted at \$11,229,070. SWANCC's contract with Groot calls for escalation at a rate of 80% of the percentage change in the Consumer Price Index for Chicago. The escalation rate for FY2003 is estimated to be 1.6%.

SOLID WASTE AGENCY OF NORTHERN COOK COUNTY

With the establishment of the Browning-Ferris Industries' Rolling Meadows transfer station, in the City of Rolling Meadows, the Agency negotiated to deliver approximately 81,000 tons per year of member waste to the facility for a rate of \$37.60 per ton. Groot exercised an option in the GTS operating contract to match the per ton fee and retain the waste at the Glenview facility and rebate the Agency for the estimated transportation savings that the seven members would have incurred. The savings of this lower fee to all members is projected to be \$3.25 per ton. In addition, the estimated transportation savings, projected to be \$126,950, is budgeted as a reduction in the contractor operator charges and revenue that benefits the entire Agency.

The transfer station operations line item also includes transportation costs for hauling the baled waste to the landfill. This item has been increased 1.0%. This is brought about by the formula in SWANCC's contract with Groot that calls for an escalator in the amount of the Transportation Index for Chicago, which is projected to be 1.0% for 2001. It is expected that the Agency's waste will be disposed at Pheasant Run landfill, Kenosha County, Wisconsin, during all of FY2003. The Agency's waste was first delivered to Pheasant Run during February, 1997. The FY2003 disposal fees reflect a 2.00% increase over FY2002.

The State of Wisconsin in 2001 increased the solid waste tax on the disposal of waste by \$2.70 per ton. According to the sub-contract with Waste Management Inc., the Agency is capped at the Illinois tax rate of \$0.95 per ton, a \$0.65 increase over the prior \$0.30 per ton tax rate. Waste Management is responsible for \$2.05 per ton of the increased taxes.

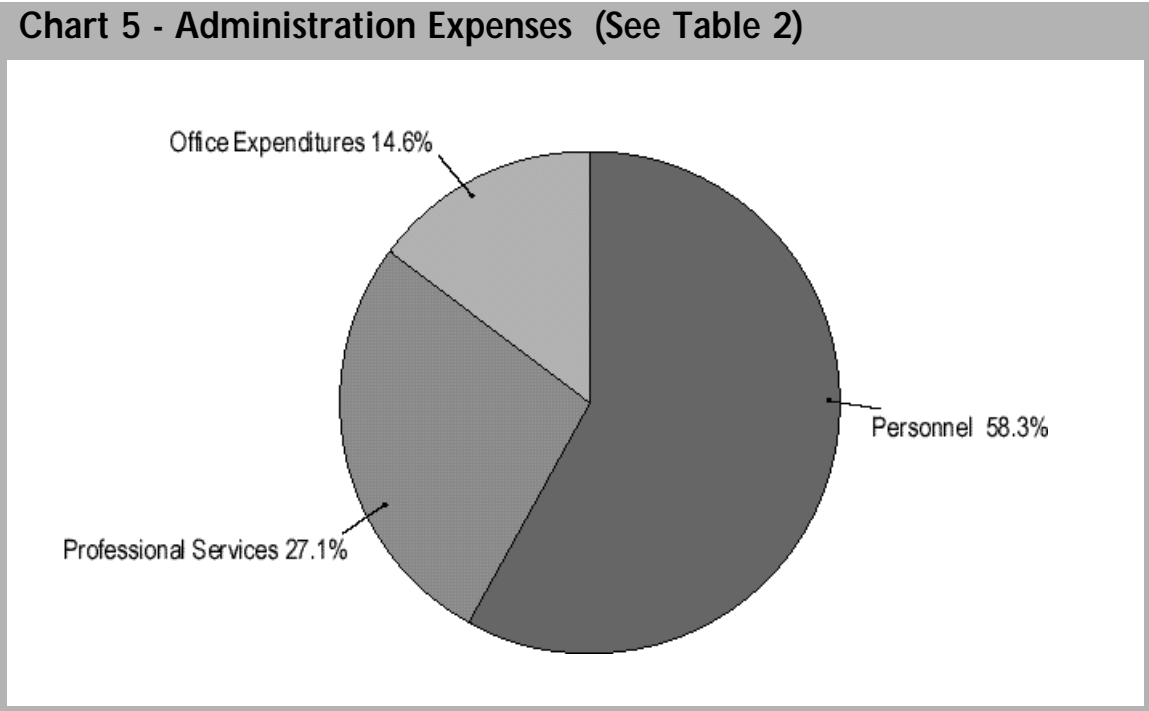
Other expense items within the GTS activity area include utility charges to operate the facility (\$255,123), host community fees (\$102,049) and professional services (\$34,000).

SOLID WASTE AGENCY OF NORTHERN COOK COUNTY

ADMINISTRATION

The Agency's day-to-day program and planning activities constitute the Administrative activity area. The activities include Agency administration, professional services, and community relations.

Significant revenues attributable to this area consist of investment income (\$135,000) and the Rolling Meadows Transfer Station Host Fee (\$110,000). Expenses in this activity area include Personnel, Office Expenses and Professional Services.



Personnel

The personnel budget includes the full-time positions of Executive Director, Assistant Executive Director, Recycling & Community Education Director, Executive Secretary and a part-time intern. New to the budget in FY2003 is a half-time assistant to the Recycling & Community Education Director. The budget reflects a 19.53% increase in the overall salary line item from FY2002.

Office Expenses

Office expenses are for the administrative functions of the Agency and include payment for rent and services provided to the Agency by the Northwest

SOLID WASTE AGENCY OF NORTHERN COOK COUNTY

Municipal Conference, printing, office supplies, meeting expenses and other routine administrative items. These expenses are budgeted at \$98,000 (Table 4).

Table 4 - Office Expenses

	FY02 Budget	Est. FY02 Actual	Adopted FY03 Budget	FY03 v FY02 Difference	Budget % +/-
OFFICE EXPENSES					
- NWMC	34,250	34,250	36,000	\$1,750	4.86%
- printing	17,000	17,000	19,000	\$2,000	10.53%
- travel	10,000	10,000	12,000	\$2,000	16.67%
- postage	7,000	7,000	9,000	\$2,000	22.22%
- office supplies	12,000	12,000	15,000	\$3,000	20.00%
- meetings	4,200	4,200	5,000	\$800	16.00%
- other	1,700	1,700	2,000	\$300	15.00%
<i>Subtotal</i>	86,150	86,150	98,000	11,850	13.76%

Professional Services

Professional services within the administrative area constitute legal, insurance (Worker's Compensation, auto liability and umbrella liability), community relations, financial services and technical services. Table 5 shows the breakdown of professional services across all functional areas. Please note that some of the insurance costs are allocated to the GTS. Also, some legal and technical services are allocated to the Balefill.

Legal services are budgeted at \$85,000. A majority of this funding is to retain the services of Mayer, Brown and Platt as General Counsel. The fee for this service has remained the same since FY97.

Financial services are budgeted at \$60,000, a 3.45% increase. The increase is related to the Agency now taking over the monthly general ledger and the end-of-the-year compilation. Other items under financial services include general financial advisory work and the bi-annual rebate calculations.

Community relations are budgeted at \$25,500 for the ongoing community relations services the Agency obtains.

SOLID WASTE AGENCY OF NORTHERN COOK COUNTY

Insurance costs allocated to Administration are for Worker's Compensation, Public Officials Bond, auto liability insurance and for an umbrella liability insurance policy. The Agency's total insurance budget is \$60,000, a 46.34% increase. This increase is due to a tightening of the insurance market. All policies are obtained with assistance from a risk management advisor and are bid at least every other year.

Table 5 - Professional Services

	FY02 Budget	Est. FY02 Actual	Adopted FY03 Budget	FY03 v FY02 Difference	Budget % +/-
PROFESSIONAL SERVICES					
- financial services	58,000	56,500	60,000	\$2,000	3.45%
- insurance	41,000	53,900	60,000	\$19,000	46.34%
- community relations	25,500	29,750	25,500	\$0	0.00%
- legal	90,000	65,140	85,000	(\$5,000)	-5.56%
- technical services	37,700	170,360	235,000	\$197,300	523.34%
<i>Subtotal</i>	252,200	375,650	465,500	213,300	84.58%

BALEFILL

Funding for the Balefill activity area has been relegated to a single line item for real estate services. The FY2003 budget includes \$200,000 to hire a real estate consultant to assist the Agency in disposing of the remaining property at the balefill site. The source of the funding is FY2003 retained earnings. Specifically, the funding comes from excess funds in the debt service surcharge fund once a significant portion of the Agency's debt is retired.

RESEARCH AND DEVELOPMENT

The FY2003 Research and Development budget of \$164,200 includes continuation of the Agency's established education outreach programs for schools and teachers, the general public, commercial establishments and SWANCC municipal staff and officials. The budget reflects significant funding for Household Hazardous Waste activities and electronics recycling programs. These programs have been very popular with residents in the past.

SOLID WASTE AGENCY OF NORTHERN COOK COUNTY

Student and teacher educational outreach programs that will continue to be funded include the school waste reduction grant program; PTO/PTA volunteer workshop; "Art of Garbage" project; Earth Flag and Earth Flag Extension programs; recycled-content products education kits; recycled-content fashion show; April Environmental Awareness month calendar; Teachers Resources newsletter; and Kraft paper locker clean out bags.

Table 6 - Research and Development Expenses

	FY02 Budget	Est. FY02 Actual	Adopted FY03 Budget	FY03 v FY02 Difference	Budget % +/-
HHW & Electronics Collection					
Collection Events	122,500	125,600	122,500	0	0.00%
HHW Education	3,500	3,500	3,500	0	0.00%
<i>Subtotal</i>	126,000	129,100	126,000	0	0.00%
Commercial Recycling	2,000	1,100	2,000	0	0.00%
Residential Cart Recycling	3,150	4,520	0	(3,150)	-100.00%
America Recycles Day	1,000	1,200	1,000	0	0.00%
Waste Calc	2,450	550	2,450	0	0.00%
Recycle House Exhibits	1,000	0	1,000	0	0.00%
Education					
School Grants	4,000	4,600	7,000	3,000	75.00%
Earth Day Calendar	3,300	3,000	3,300	0	0.00%
Giveaway Items	1,000	2,800	1,000	0	0.00%
Conference Sponsorship	1,000	1,000	1,000	0	0.00%
Art of Garbage Display	2,300	3,000	2,300	0	0.00%
Recycled Content Fashion Show	500	500	500	0	0.00%
IRA Conference	1,000	1,000	1,000	0	0.00%
Misc. Program Development	1,500	1,440	1,500	0	0.00%
Education Seminars	2,000	2,000	2,000	0	0.00%
Ring Leader Recycling	1,000	0	0	(1,000)	-100.00%
Shoe Recycling	0	1,000	1,000	1,000	100.00%
Recycling Coordinator Meetings	600	250	600	0	0.00%
Recycled Products Kit	150	230	200	50	33.33%
PTA Volunteer Workshop	650	650	550	(100)	-15.38%
Commercial Waste Seminar	600	500	600	0	0.00%
Teachers Resources Newsletter	2,000	2,000	2,000	0	0.00%
Kraft Locker Bags	6,000	4,000	6,000	0	0.00%
School Earth Flag	1,000	1,000	1,200	200	20.00%
<i>Subtotal</i>	28,600	27,970	31,750	3,150	11.01%
Total	164,200	164,440	164,200	0	0.00%

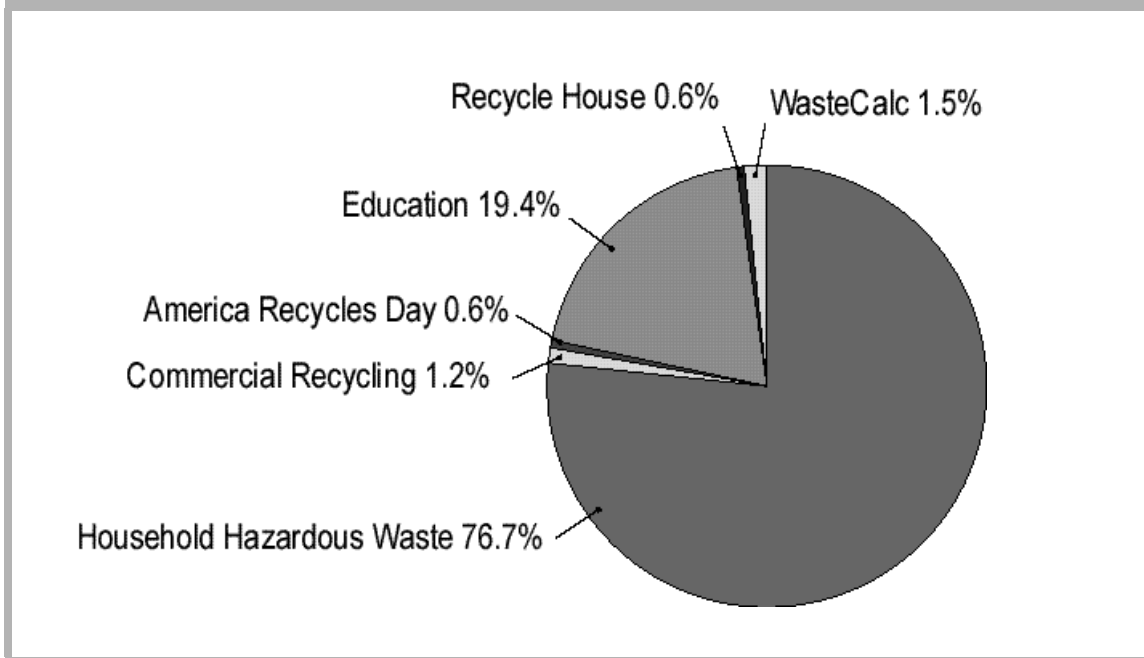
SOLID WASTE AGENCY OF NORTHERN COOK COUNTY

Outreach programs planned for the general public include one transfer station open house and continuation of the Agency's household hazardous waste education initiative. In addition, the Agency will continue to provide partial funding to the Illinois EPA to leverage additional household hazardous waste collections in the SWANCC region.

In addition, SWANCC will continue its speaker's bureau to SWANCC-area chambers of commerce, Rotary clubs and other civic organizations.

Programs for SWANCC municipal officials and staff include semi-annual recycling coordinator meetings and administration of the Waste Calc data-reporting program, through which many SWANCC communities report data on landscape waste and recyclable materials collection. The budget also provides for attendance and sponsorships of relevant industry conferences.

Chart 6 - Research and Development Expenses (See Table 6)



SOLID WASTE AGENCY OF NORTHERN COOK COUNTY

BOND FINANCING

This activity area covers payments on the Agency's outstanding debt. Debt service on existing debt consists of both interest and principal payments. The total FY2003 debt service is \$4,515,455, a 27.1% reduction from FY2002. During FY2003, the Agency will strive to create a stable debt payment structure for the remaining debt. The actual payment amounts will depend on the total amount of debt retired and the restructuring of the remaining debt.

SOLID WASTE AGENCY OF NORTHERN COOK COUNTY

PROJECT BUDGET

The Project Budget, as required by the Project Use Agreement, shows allocation of the Agency's fixed costs and operations and maintenance costs to activity areas, and how those costs are allocated to the members. The Project Budget is not a cash budget that reflects expenditures during the fiscal year but, rather, expenses and revenues that are incurred. Because of this, some of the line items in the Project Budget differ from those expressed in the rest of the budget document.

FY2003 Project Budget		
Revenues		
Member Payments		17,037,393
- Fixed Cost Charge	4,515,455	
- O & M Cost Charge	11,226,593	
- Fixed Cost True Up	298,500	
- FY02 Member Payments	996,845	
Commercial Waste (commission)		60,000
Interest		876,000
RMTS - Host Fee		110,000
Miscellaneous		10,000
Total Revenues		18,093,393
Operation & Maintenance Expenses		
Contract Operator Charges - GTS		11,229,070
Host Community Fees		102,049
Repair and Maintenance		76,537
Utilities		255,123
Personnel		390,614
Professional Services		465,500
Education and Recycling		164,200
Office Expenses		98,000
Total O & M Expenses		12,781,093
<i>Net Revenues</i>		5,312,300
Fixed Costs Expenses		
Debt Service		4,515,455
Coverage Requirement (17.647%)		796,845
Total Fixed Costs Expenses		5,312,300
<i>Total Expenses</i>		18,093,393
Member Charges Based	255,123 tons	
O & M Expense	Rate Per Ton	\$44.00
	Coverage Ratio	100%
Fixed Costs Expense	Rate Per Ton	\$17.70
	Coverage Ratio	117.647%

SOLID WASTE AGENCY OF NORTHERN COOK COUNTY

Appendix A - Allocation of Fixed Costs (Debt Service)

Member	Expected Tonnage	Allocation Percentage	Total Yearly Fixed Cost
Arlington Hts	27,464	10.76%	\$486,081.20
Barrington	4,010	1.57%	\$70,965.81
Buffalo Grove	16,745	6.56%	\$296,364.23
Elk Grove Village	12,702	4.98%	\$224,806.65
Evanston	20,923	8.20%	\$370,311.19
Glencoe	3,670	1.44%	\$64,948.11
Glenview	12,170	4.77%	\$215,390.71
Hoffman Estates	8,849	3.47%	\$156,611.90
Inverness	2,436	0.95%	\$43,107.38
Kenilworth	1,835	0.72%	\$32,470.21
Lincolnwood	4,791	1.88%	\$84,788.83
Morton Grove	7,778	3.05%	\$137,656.13
Mt Prospect	21,067	8.26%	\$372,859.86
Niles	8,542	3.35%	\$151,178.27
Palatine	24,511	9.61%	\$433,815.67
Park Ridge	13,837	5.42%	\$244,895.16
Prospect Hts	3,373	1.32%	\$59,691.47
Rolling Meadows	9,103	3.57%	\$161,107.48
Skokie	20,522	8.04%	\$363,213.84
S. Barrington	1,720	0.67%	\$30,434.81
Wheeling	10,112	3.96%	\$178,965.90
Wilmette	10,782	4.23%	\$190,824.32
Winnetka	8,191	3.21%	\$144,965.87
Total	255,123	100.00%	\$4,515,455.00

* Waste numbers are rounded for presentation purposes

SOLID WASTE AGENCY OF NORTHERN COOK COUNTY

Appendix B - Allocation of Operation and Maintenance Costs

Member	Expected Tonnage	Allocation Percentage	Total Yearly O & M Cost
Arlington Hts	27,464	10.76%	\$1,208,524.00
Barrington	4,010	1.57%	\$176,439.43
Buffalo Grove	16,745	6.56%	\$736,838.38
Elk Grove Village	12,702	4.98%	\$558,927.67
Evanston	20,923	8.20%	\$920,689.72
Glencoe	3,670	1.44%	\$161,477.86
Glenview	12,170	4.77%	\$535,517.20
Hoffman Estates	8,849	3.47%	\$389,377.83
Inverness	2,436	0.95%	\$107,176.14
Kenilworth	1,835	0.72%	\$80,729.36
Lincolnwood	4,791	1.88%	\$210,807.05
Morton Grove	7,778	3.05%	\$342,248.87
Mt Prospect	21,067	8.26%	\$927,026.39
Niles	8,542	3.35%	\$375,868.41
Palatine	24,511	9.61%	\$1,078,578.33
Park Ridge	13,837	5.42%	\$608,872.92
Prospect Hts	3,373	1.32%	\$148,408.48
Rolling Meadows	9,103	3.57%	\$400,555.01
Skokie	20,522	8.04%	\$903,043.87
S. Barrington	1,720	0.67%	\$75,668.83
Wheeling	10,112	3.96%	\$444,955.68
Wilmette	10,782	4.23%	\$474,438.78
Winnetka	8,191	3.21%	\$360,422.78
Total	255,123	100.00%	\$11,226,593.00

* Waste numbers are rounded for presentation purposes

SOLID WASTE AGENCY OF NORTHERN COOK COUNTY

SWANCC MEMBER COMMUNITIES

Village of Arlington Heights
Village of Barrington
Village of Buffalo Grove
Village of Elk Grove Village
City of Evanston
Village of Glencoe
Village of Glenview
Village of Hoffman Estates
Village of Inverness
Village of Kenilworth
Village of Lincolnwood
Village of Morton Grove

Village of Mount Prospect
Village of Niles
Village of Palatine
City of Park Ridge
City of Prospect Heights
City of Rolling Meadows
Village of Skokie
Village of South Barrington
Village of Wheeling
Village of Wilmette
Village of Winnetka

The Solid Waste Agency of Northern Cook County (SWANCC) is a unit of local government and a not-for-profit corporation. Twenty-three towns in northern Cook County joined together to form SWANCC in 1988. SWANCC developed a long-term plan to manage the region's municipal solid waste that was adopted by its Board of Directors in 1991. Since then, SWANCC has been at work implementing this economically stable and environmentally safe solution to the region's solid waste management needs.



Solid Waste Agency of Northern Cook County

*1616 East Golf Road
Des Plaines, IL 60016
Phone 847/296-9205
Fax 847/296-9207
www.swancc.org*