

**Fiscal Year 2005**

**Adopted Annual Budget**

**Adopted March 10, 2004**



# SOLID WASTE AGENCY OF NORTHERN COOK COUNTY

## INTRODUCTION

The adopted budget for the Solid Waste Agency of Northern Cook County (SWANCC) is presented for your review. A number of factors impact the budget, including operations at the Glenview Transfer Station (GTS), reductions in the Agency's outstanding debt and the Agency's waste reduction and recycling education programs.

Included in this budget document are the Agency's Adopted FY2005 Budget and the Adopted FY2005 Project Budget that allocates each member's percentage of the Agency's fixed and operations and maintenance costs for the year.

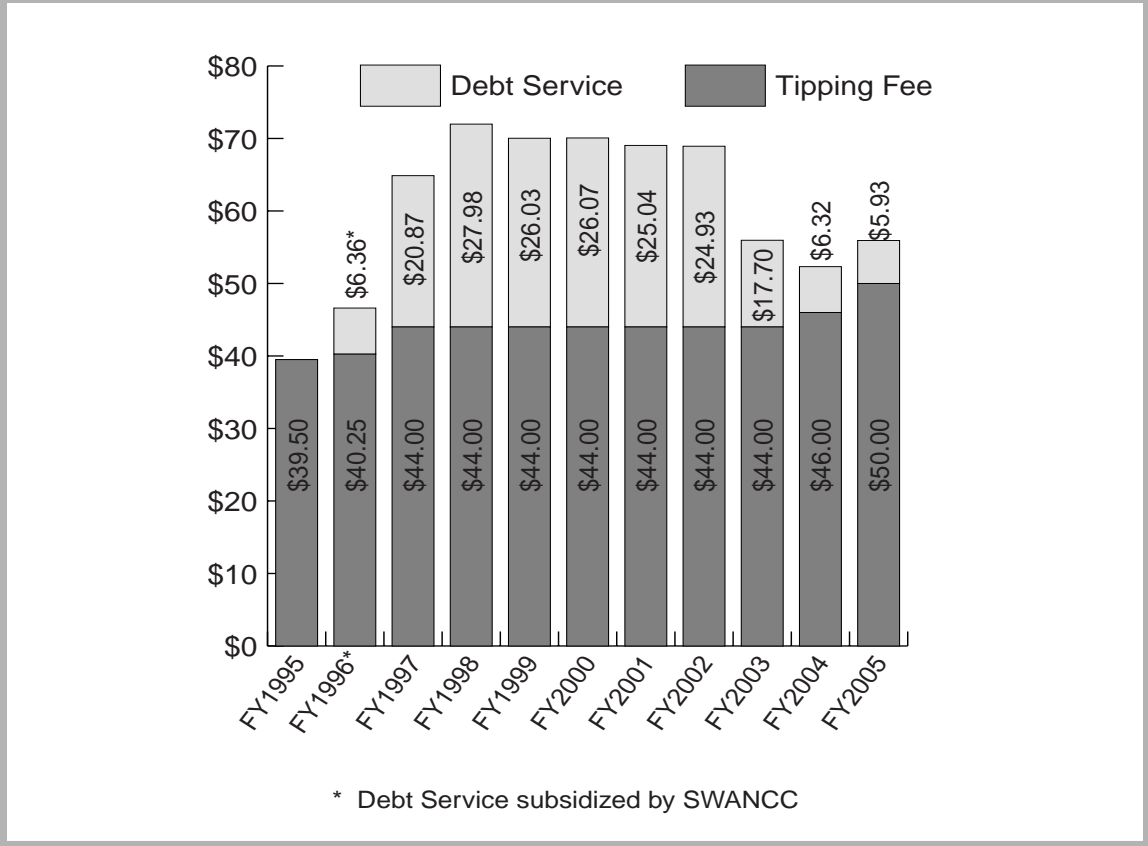
All revenues and expenses pertaining to the GTS are included in the budget. By adopting a fiscally conservative approach to the total FY2005 budget, the Agency projects a \$50.00 per ton tipping fee. This is an increase of \$4.00 per ton over FY2004 and covers the variable expenses of operating the transfer station and Agency administration. Based on a three-year rolling average formula as required in the Project Use Agreement, the FY2005 budget is calculated on receiving 265,237 tons of waste. This represents an approximate 1.5% increase over FY2004 budgeted waste deliveries.

The \$50.00 per ton tipping fee is being established to compensate for higher costs in FY2005. In FY2004, the tipping fee was subsidized by over \$2.00 per ton from prior retained earnings. No subsidy is budgeted for FY2005. Other factors that have increased costs include an increase in the Illinois Landfill Tax of \$1.15 per ton and inflationary increases in the Groot contract.

The fixed cost portion of the Agency's expenses consists of debt service. This fixed payment, when allocated over the total tonnage delivered, amounts to \$5.93 per ton, a reduction of 6.05%. This is decreased from the \$6.31 members paid in FY2004.

# SOLID WASTE AGENCY OF NORTHERN COOK COUNTY

**Chart 1 - Budgeted Member Tipping Fee & Debt Service (\$ per ton)**



During FY2005 the Agency will continue to implement the additional components of its comprehensive solid waste management plan, including extensive waste reduction education outreach to its member communities. Waste reduction and recycling have become standard practice in all 23 SWANCC member communities. Each year since 1993, approximately 40% of municipal solid waste from the area’s single-family homes is recycled.

In FY2005, SWANCC will continue its efforts to conduct electronics recycling collections within its membership area. The FY2005 budget includes \$35,000 for these collections. The Agency is no longer committing funding for one-day Household Hazardous Waste collections due to uncertain funding from the Illinois Environmental Protection Agency and high costs of the collections. Funding is included for the Agency’s “Recycle Etc.” which is distributed annually to residents through the Tribune newspaper and the “Local Values” direct mail package.

## **SOLID WASTE AGENCY OF NORTHERN COOK COUNTY**

SWANCC's extensive outreach to schools in its region will also continue in FY2005. Overall funding of these programs for FY2005 is equal to FY2004 levels. Programs funded in the FY2004 budget include the Earth Flag Program, School Waste Reduction Grant Program, PTO/PTA Volunteer Workshop, "Art of Garbage" project, Recycled Content Products Kits and Recycled Fashion Show.

### **PART I: BUDGET STRUCTURE**

Within the Agency's Enterprise Fund are several activity-based accounts. Each of these accounts reflects a specific area of activity within the Agency, including GTS Operations, Administration, Balefill, Research & Development and Bond Financing.

The tables incorporated into this budget are designed to give the reader several options when looking at the budget:

1. Line items aggregated for the whole Agency (e.g., how much is spent in total for professional services - See Table 1);
2. Line items broken down by activity area (e.g., how much in professional services for GTS, Administration, Balefill, Research & Development and Bond Financing - See Table 2); and
3. Tables showing detailed breakdowns for each expense type (e.g., legal services, technical support services, etc. - Tables 3 - 6).

Charts are presented to graphically illustrate the breakdown of expenses.

# SOLID WASTE AGENCY OF NORTHERN COOK COUNTY

**Table 1 - Adopted FY2005 Budget**

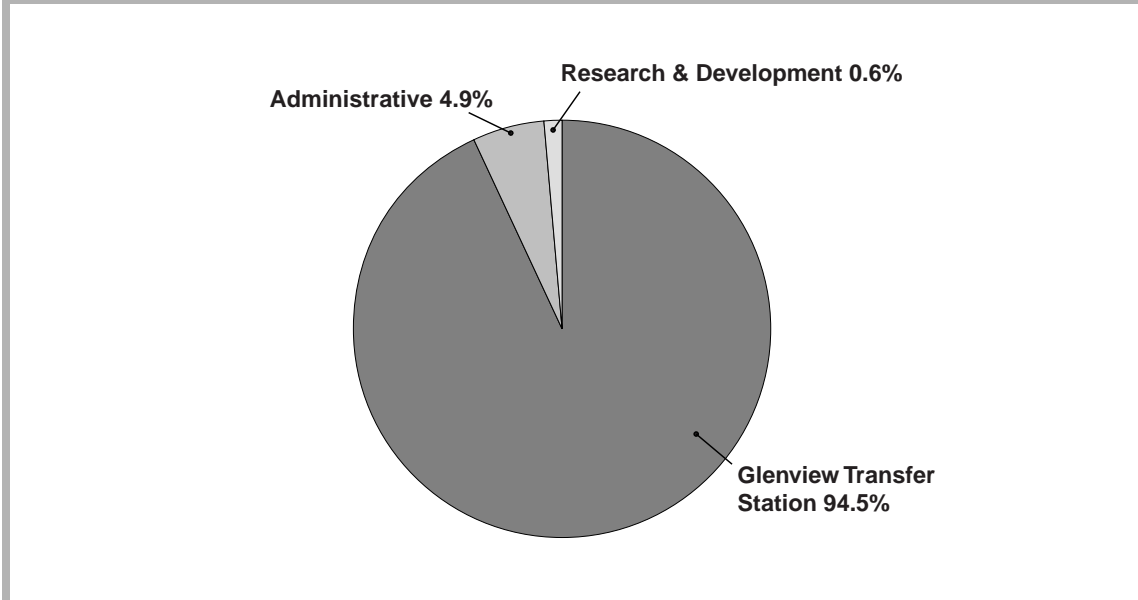
	FY04 Budget	Est. FY04 Actual	Adopted FY05 Budget	FY05 v FY04 Difference	Budget % +/-
<b>Beginning Balance</b>	\$7,628,636	\$7,628,636	\$7,191,239	(\$437,397)	-5.73%
<i>Revenues</i>					
Member Billings	13,666,980	13,666,980	14,840,640	\$1,173,660	8.59%
Customer Waste (commissions)	75,000	150,000	175,000	\$100,000	133.33%
Member True-Up	125,000	456,248	50,000	(\$75,000)	-60.00%
Investments	375,000	376,184	317,000	(\$58,000)	-15.47%
RMTS Host Fee	115,000	114,500	115,000	\$0	0.00%
Miscellaneous	10,000	5,000	10,000	\$0	0.00%
<i>Subtotal</i>	14,366,980	14,768,912	15,507,640	\$1,140,660	7.94%
<i>Expenditures</i>					
Contractor Operator Charges	11,830,689	12,403,473	12,583,132	\$752,443	6.36%
Host Community Fees	104,495	106,000	106,095	\$1,600	1.53%
Repair and Maintenance	78,372	62,698	106,095	\$27,723	35.37%
Utility Charge	261,239	235,115	244,018	(\$17,221)	-6.59%
Debt Service	1,650,000	1,648,418	1,572,380	(\$77,620)	-4.70%
Personnel	409,083	411,515	428,629	\$19,546	4.78%
Professional Services	260,000	171,019	259,900	\$(100)	-0.04%
Office Expenditures	111,000	110,736	130,000	\$19,000	17.12%
Education and Recycling	164,200	57,335	76,700	(\$87,500)	-53.29%
<i>Subtotal</i>	14,869,078	15,206,309	15,506,949	\$637,871	4.29%
<i>Net Revenues</i>	-502,098	-437,397	691	\$502,789	-100.14%
<b>Ending Balance</b>	\$7,126,538	\$7,191,239	\$7,191,930	\$65,392	0.92%
Accounts Payable - Groot		\$1,362,338	\$1,504,841	\$142,503	10.46%
Member Rebate - FY04 O&M True-Up		64,000	0	(\$64,000)	
Debt Service Surcharge Reserve		290,897	276,739	(\$14,158)	-4.87%
O&M Reserve		1,033,623	1,023,459	(\$10,164)	-0.98%
Repair & Maintenance Reserve		283,000	283,000	\$0	0.00%
Unpledged Reserves		\$4,157,381	\$4,103,891	\$11,211	0.27%

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**Table 2 - Line Items Broken Down by Activity Area**

	GTS Operations	Administration	Research & Development	Bond Financing	Total
<b>Beginning Balance</b>					\$7,191,239
<i>Revenues</i>					
Member Billings	14,840,640				14,840,640
Customer Waste (commissions)	175,000				175,000
Member True-Up	50,000				50,000
Investments	70,000	120,000		127,000	317,000
RMTS Host Fee		115,000			115,000
Miscellaneous		1,500	8,500		10,000
<b>Subtotal</b>	<b>\$15,135,640</b>	<b>\$236,500</b>	<b>\$8,500</b>	<b>\$127,000</b>	<b>\$15,507,640</b>
<i>Expenditures</i>					
Contractor Operator Charges	12,583,132				12,583,132
Host Community Fees	106,095				106,095
Repair and Maintenance	106,095				106,095
Utility Charge	244,018				244,018
Debt Service				1,572,380	1,572,380
Personnel		428,629			428,629
Professional Services	84,900	125,000		50,000	259,900
Office Expenditures		130,000			130,000
Education and Recycling			76,700		76,700
<b>Subtotal</b>	<b>\$13,124,240</b>	<b>\$683,629</b>	<b>\$76,700</b>	<b>\$1,622,380</b>	<b>\$15,506,949</b>
<b>Net Revenues</b>	<b>\$2,011,400</b>	<b>\$(447,129)</b>	<b>(\$68,200)</b>	<b>(\$1,495,380)</b>	<b>\$691</b>
<b>Ending Balance- Cash Basis</b>					<b>\$7,191,930</b>

**Chart 2 - Operating Expenses by Functional Area (See Table 2)**



# SOLID WASTE AGENCY OF NORTHERN COOK COUNTY

## PART II: REVENUES AND EXPENSES BY ACTIVITY AREA

### GLENVIEW TRANSFER STATION OPERATIONS

The GTS Operations account details the revenues and expenditures for the Agency's solid waste management operations at the Glenview Transfer Station.

The variable rate charged for each ton delivered to the GTS (see Table 3) during FY2005 covers operation of the GTS and the Agency. The tipping fee for delivery of the tonnage to the facility is projected to be \$50.00. The Agency is budgeting for members to deliver 265,237 tons of refuse in FY2005.

There will also be a charge for the fixed debt service. When amortized over all of the tons projected to be delivered in FY2005, the fixed cost charge is estimated at \$5.93 per ton. This is a 6.05% decrease from the \$6.31 per ton assessed in FY2004.

**Table 3 - GTS Operating Expenses**

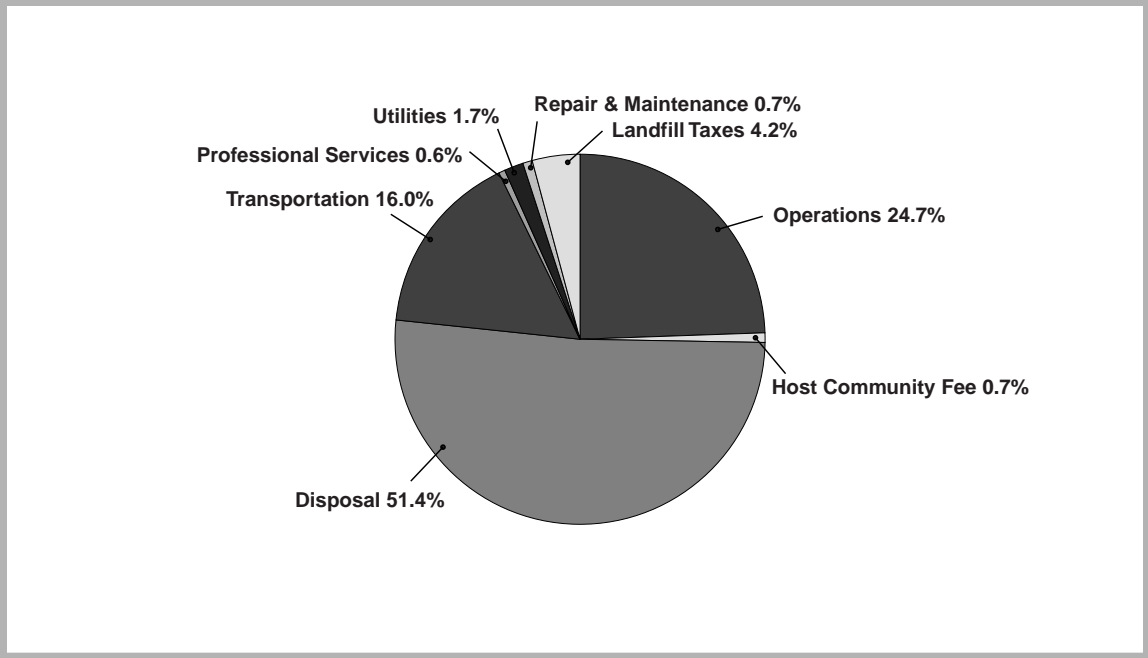
	FY04 Budget	Est. FY04 Actual	Adopted FY05 Budget	FY05 v FY04 Difference	Budget % +/-
<b>GTS OPERATIONS</b>					
- Operations	3,422,231	3,471,500	3,497,663	75,432	2.20%
- Transportation	2,176,121	2,207,450	2,270,795	94,674	4.35%
- Disposal	7,212,809	7,337,850	7,534,694	321,885	4.46%
- Host Community Fee	104,495	106,000	106,095	1,600	1.53%
- Utilities	261,239	235,115	244,018	(17,221)	-6.59%
- Repair & Maintenance	78,372	62,968	106,095	27,723	35.37%
- Professional Services	88,000	84,964	84,900	(3,100)	-3.52%
- Illinois Subtitle D Fee	31,349	31,800	31,828	479	1.53%
- Illinois Landfill Tax Increase	0	248,136	305,023	305,023	N/A
<i>Subtotal</i>	\$13,374,616	\$13,785,513	\$14,181,111	\$806,495	6.03%
<b>Budgeted Rates Per Ton</b>					
	<b>FY04</b>	<b>FY05</b>	<b>Increase</b>	<b>Percentage</b>	
- Operations	\$13.01	\$13.19	\$0.18	1.36%	
- Transportation	8.41	8.56	\$0.15	1.80%	
- Disposal	26.63	27.46	\$0.83	3.12%	
- Illinois Landfill Taxes	1.07	2.22	\$1.15	107.48%	
- Credits	(4.16)	(4.80)	(\$0.64)	15.38%	
- Total	\$44.96	\$46.63	\$1.67	3.71%	



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The fees from members for both tipping waste at the GTS during FY2004 and fixed cost payments are budgeted to realize \$14,779,061 in revenues. Included is an estimated \$175,000 in net payments for non-member waste processed at the facility. The GTS contract operator, Groot Recycling & Waste Services, Inc., administers the billing for these waste deliveries. The Agency receives a payment for use of the facility, plus payments for the host community fee and credits toward the utility expense. Commercial waste deliveries are expected to increase slightly during FY2005 due to increased use of the facility by local contractors and landscapers. The facility should process, on average, 1,020 tons per day of member waste during the fiscal year. This represents 64% of its rated capacity of 1,600 tons per day. The commercial and landscape waste processing at the facility will not hinder the ability to process members' waste but, rather, will maximize utilization of the Agency's capital investment.

**Chart 3 - GTS Operating Expenses (See Table 3)**



The contract operator charges for the year are budgeted at \$13,640,003. This includes the \$1.15 per ton increase in the Illinois Landfill Tax. SWANCC's contract with Groot calls for Operation and Maintenance charges to escalate at a rate of 80% of the percentage change in the Consumer Price Index for

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Chicago. Hauling charges are escalated at the Chicago-CPI Transportation Index while disposal charges are escalated at 3%.

With the establishment of the Onyx Waste Services' Rolling Meadows transfer station, the Agency negotiated to deliver member waste to the facility. Groot exercised an option in the GTS operating contract to match the per ton fee and retain the waste at the Glenview facility and rebate the Agency for the estimated transportation savings that the seven members would have incurred. The savings of this lower fee to all members is projected to be \$4.07 per ton.

The transfer station operations line item also includes transportation costs for hauling the baled waste to the landfill. The formula in SWANCC's contract with Groot calls for an escalator in the amount of the Transportation Index for Chicago, which is projected to be 1.80% for 2003. It is expected that the Agency's waste will be disposed at Pheasant Run landfill, Kenosha County, Wisconsin, during all of FY2005. The Agency's waste was first delivered to Pheasant Run during February, 1997. The FY2005 actual disposal fees reflect a 3.12% increase over FY2004.

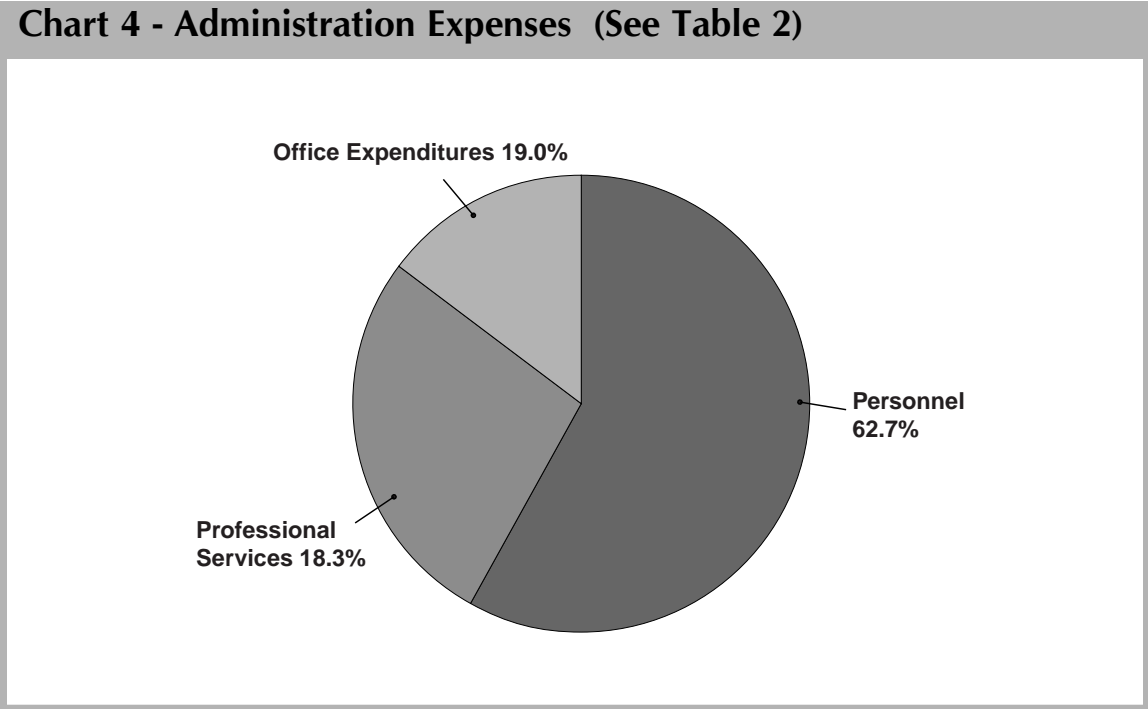
The State of Illinois in July 2003 increased the solid waste tax on the disposal of waste by \$1.15 per ton. According to the sub-contract with Waste Management Inc., the Agency is capped at the Illinois tax rate and the \$1.15 is included as an expense in the FY2005 Budget. In total, \$2.22 per ton (4.2%) are paid in landfill taxes.

Other expense items within the GTS activity area include utility charges to operate the facility (\$244,018), host community fees (\$106,095), Repair and Maintenance (\$106,095) and professional services (\$84,900).

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## ADMINISTRATION

The Agency's day-to-day program and planning activities constitute the Administrative activity area. The activities include Agency administration, professional services, and community relations. Expenses in this activity area include Personnel, Office Expenses and Professional Services.



### Personnel

The personnel budget includes the full-time positions of Executive Director, Assistant Executive Director, Recycling & Community Education Director, Executive Secretary, a half-time Education Coordinator and a part-time intern. The budget reflects a 4.78% increase in the overall Personnel line item from FY2004.

### Office Expenses

Office expenses are for the administrative functions of the Agency and include payment for rent, printing, office supplies, meeting expenses and other routine administrative items. These expenses are budgeted at \$130,000 (Table 4).

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**Table 4 - Office Expenses**

	FY04 Budget	Est. FY04 Actual	Adopted FY05 Budget	FY05 v FY04 Difference	Budget % +/-
<b>OFFICE EXPENSES</b>					
- NWMC/Rent	38,000	38,161	35,000	(\$3,000)	-7.89%
- printing	19,000	18,050	25,000	6,000	31.58%
- travel	12,000	11,400	12,000	0	0.00%
- postage	10,000	10,200	13,000	3,000	30.00%
- office supplies	19,000	14,250	19,000	0	0.00%
- IT/Communications	10,000	9,100	15,000	5,000	50.00%
- meetings	7,000	6,650	8,000	1,000	14.29%
- other	3,000	2,925	3,000	0	0.00%
<i>Subtotal</i>	\$118,000	\$110,736	\$130,000	\$12,000	10.17%

### Professional Services

Professional services within the administrative area constitute legal, insurance (Worker's Compensation, auto liability and umbrella liability), community relations, financial services and technical services. Table 5 shows the breakdown of professional services across all functional areas. Please note that some of the insurance costs are allocated to the GTS.

Legal services are budgeted at \$75,000. A majority of this funding is to retain the services of Mayer, Brown, Rowe and Maw as General Counsel. The fee for this service has remained the same since FY97.

Financial services are budgeted at \$50,000, a 10.71% decrease. Items under financial services include general financial advisory work and the bi-annual rebate calculations.

Community relations are budgeted at \$20,000 for the ongoing community relations services the Agency obtains.

Insurance costs allocated to Administration are for Worker's Compensation, Public Officials Bond, auto liability insurance and for an umbrella liability insurance policy. The Agency's total insurance budget is \$86,900, a 10% increase. This increase is due to a tightening of the insurance market. All

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policies are obtained with assistance from a risk management advisor and are bid at least every other year.

**Table 5 - Professional Services**

	FY04 Budget	Est. FY04 Actual	Adopted FY05 Budget	FY05 v FY04 Difference	Budget % +/-
<b>PROFESSIONAL SERVICES</b>					
- financial services	56,000	50,400	50,000	(\$6,000)	-10.71%
- insurance	79,000	80,028	86,900	7,900	10.00%
- community relations	20,000	19,280	20,000	0	0.00%
- legal	75,000	73,125	75,000	0	0.00%
- technical services	34,000	33,150	28,000	(6,000)	-17.64%
<i>Subtotal</i>	\$264,000	\$255,983	\$259,900	(\$4,100)	-1.55%

## RESEARCH AND DEVELOPMENT

The FY2005 Research and Development budget of \$76,700 includes continuation of the Agency’s established education outreach programs for schools and teachers, the general public, commercial establishments and SWANCC municipal staff and officials. The budget reflects the elimination of funding for Household Hazardous Waste activities due to uncertainty with Illinois Environmental Protection Agency funding and high costs associated with the collections. SWANCC will continue funding the popular electronics recycling programs.

Student and teacher educational outreach programs that will continue to be funded include the school waste reduction grant program; PTO/PTA volunteer workshop; “Art of Garbage” project; Earth Flag and Earth Flag Extension programs; recycled-content products education kits; recycled-content fashion show; April Environmental Awareness month calendar; “Waste Ed” newsletter; and Kraft paper locker clean out bags.

Outreach programs planned for the general public include one transfer station open house, the “Recycle Etc.” newsletter and SWANCC’s “Green Pages” resource guide. Information regarding all of the Agency’s programs is included on the Agency’s website at [www.swancc.org](http://www.swancc.org).

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Programs for SWANCC municipal officials and staff include semi-annual recycling coordinator meetings and administration of the Waste Calc data-reporting program, through which many SWANCC communities report data on landscape waste and recyclable materials collection. The budget also provides for attendance and sponsorships of relevant industry conferences.

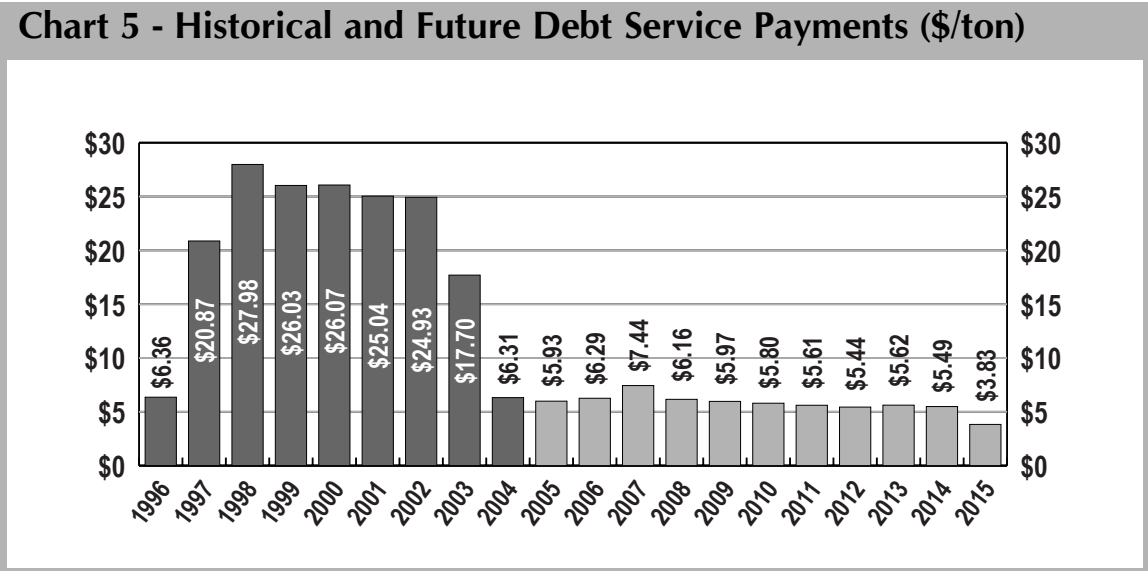
**Table 6 - Research and Development Expenses**

	FY04 Budget	Est. FY04 Actual	Adopted FY05 Budget	FY05 v FY04 Difference	Budget % +/-
<b>HHW &amp; Electronics Collection</b>					
Collection Events	122,500	21,900	35,000	(\$87,500)	-71.43%
HHW Education	3,500	3,325	3,500	0	0.00%
<i>Subtotal</i>	\$126,000	\$25,225	\$38,500	(\$87,500)	-69.44%
Commercial Recycling	2,000	1,100	2,000	0	0.00%
America Recycles Day	1,000	0	500	(500)	-50.00%
Waste Calc	2,450	0	250	(2,200)	-89.80%
Recycle House Exhibits	1,000	0	500	(500)	-50.00%
<b>Education</b>					
School Grants	8,000	8,000	8,000	0	0.00%
Earth Day Calendar	3,300	4,200	5,000	1,700	51.52%
Giveaway Items	1,000	1,850	1,000	0	0.00%
Conference Sponsorship	1,000	1,000	1,000	0	0.00%
Art of Garbage Display	2,300	2,300	4,000	1,700	73.91%
Recycled Content Fashion Show	500	650	500	0	0.00%
IRA Conference	1,000	1,000	1,000	0	0.00%
Misc. Program Development	1,500	950	1,000	(500)	-33.33%
Education Seminars	2,000	1,360	2,000	0	0.00%
Recycling Coordinator Meetings	600	600	600	0	0.00%
Recycled Products Kit	200	290	200	0	0.00%
PTA Volunteer Workshop	550	1,360	1,500	950	172.73%
Commercial Waste Seminar	600	0	600	0	0.00%
Waste Ed Newsletter	2,000	750	2,000	0	0.00%
Kraft Locker Bags	6,000	5,850	6,000	0	0.00%
School Earth Flag	1,200	850	550	(650)	-54.17%
<i>Subtotal</i>	\$31,750	\$31,010	\$34,950	\$3,200	10.58%
<b>Total</b>	<b>\$164,200</b>	<b>\$57,335</b>	<b>\$76,700</b>	<b>(\$87,500)</b>	<b>-53.29%</b>

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## BOND FINANCING

This activity area covers payments on the Agency's outstanding debt. Debt service on existing debt consists of both interest and principal payments. The total FY2005 debt service is \$1,572,380, a 4.7% reduction from FY2004. The debt payment reduction is due to the restructuring of the Agency's debt. Chart 5 below shows the historical and projected future debt service payments through 2015.



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# SOLID WASTE AGENCY OF NORTHERN COOK COUNTY

## PROJECT BUDGET

The Project Budget, as required by the Project Use Agreement, shows allocation of the Agency's fixed costs and operations and maintenance costs to activity areas, and how those costs are allocated to the members. The Project Budget is not a cash budget that reflects expenditures during the fiscal year but, rather, expenses and revenues that are incurred. Because of this, some of the line items in the Project Budget differ from those expressed in the rest of the budget document.

### FY2005 Adopted Project Budget

<b>Revenues</b>		
Member Payments		\$15,135,539
- Fixed Cost Charge	1,572,380	
- O & M Cost Charge	13,260,681	
- Fixed Cost True Up	25,000	
- FY04 Member Payments	277,478	
Commercial Waste (commission)		175,000
Interest		317,000
RMTS - Host Fee		115,000
<b>Total Revenues</b>		<b>\$15,742,539</b>
 <b>Operation &amp; Maintenance Expenses</b>		
Contract Operator Charges - GTS		12,541,244
Host Community Fees		106,095
Repair and Maintenance		106,095
Utilities		244,018
Personnel		428,629
Professional Services		259,900
Education and Recycling		76,700
Office Expenses		130,000
<b>Total O &amp; M Expenses</b>		<b>\$13,892,681</b>
<i>Net Revenues</i>		<i>\$1,849,858</i>
 <b>Fixed Costs Expenses</b>		
Debt Service		1,572,380
Coverage Requirement (17.647%)		277,478
<b>Total Fixed Costs Expenses</b>		<b>\$1,849,858</b>
<i>Total Expenses</i>		<i>\$15,742,539</i>
 <b>Member Charges Based</b> 265,237 tons		
O & M Expense	Rate Per Ton	\$50.00
	Coverage Ratio	100%
Fixed Costs Expense	Rate Per Ton	\$5.93
	Coverage Ratio	117.647%

# SOLID WASTE AGENCY OF NORTHERN COOK COUNTY

## Appendix A - Allocation of Fixed Costs (Debt Service)

Member	Expected Tonnage	Allocation Percentage	Total Annual Fixed Cost
Arlington Hts.	27,255	10.29%	\$161,774
Barrington	4,055	1.53%	\$24,070
Buffalo Grove	17,117	6.46%	\$101,600
Elk Grove Village	13,942	5.26%	\$82,753
Evanston	20,104	7.59%	\$119,329
Glencoe	3,851	1.45%	\$22,860
Glenview	12,698	4.79%	\$75,370
Hoffman Estates	9,232	3.49%	\$54,801
Inverness	2,788	1.05%	\$16,548
Kenilworth	2,271	0.86%	\$13,482
Lincolnwood	4,980	1.88%	\$29,559
Morton Grove	8104	3.06%	\$48,105
Mount Prospect	21,190	8.00%	\$125,776
Niles	8,691	3.28%	\$51,586
Palatine	26,324	9.94%	\$156,252
Park Ridge	14,645	5.53%	\$86,930
Prospect Hts.	3,480	1.31%	\$20,656
Rolling Meadows	10,630	4.01%	\$63,093
Skokie	21,192	7.87%	\$123,811
South Barrington	1,859	0.70%	\$11,036
Wheeling	11,116	4.20%	\$65,983
Wilmette	11,100	4.19%	\$65,884
Winnetka	8,612	3.25%	\$51,119
<b>Total</b>	<b>265,237</b>	<b>100.00%</b>	<b>\$1,572,380</b>

\* Waste numbers are rounded for presentation purposes

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## Appendix B - Allocation of Operation and Maintenance Costs

Member	Expected Tonnage	Allocation Percentage	Total Annual O&M Cost
Arlington Hts.	27,255	10.29%	\$1,364,328
Barrington	4,055	1.53%	\$202,998
Buffalo Grove	17,117	6.46%	\$856,847
Elk Grove Village	13,942	5.26%	\$697,900
Evanston	20,104	7.59%	\$1,006,361
Glencoe	3,851	1.45%	\$192,790
Glenview	12,698	4.79%	\$635,630
Hoffman Estates	9,232	3.49%	\$462,163
Inverness	2,788	1.05%	\$139,559
Kenilworth	2,271	0.86%	\$113,703
Lincolnwood	4,980	1.88%	\$249,284
Morton Grove	8104	3.06%	\$405,691
Mount Prospect	21,190	8.00%	\$1,060,739
Niles	8,691	3.28%	\$434,053
Palatine	26,324	9.94%	\$1,317,762
Park Ridge	14,645	5.53%	\$733,121
Prospect Hts.	3,480	1.31%	\$174,206
Rolling Meadows	10,630	4.01%	\$532,097
Skokie	21,192	7.87%	\$1,044,156
South Barrington	1,859	0.70%	\$93,074
Wheeling	11,116	4.20%	\$556,467
Wilmette	11,100	4.19%	\$555,636
Winnetka	8,612	3.25%	\$431,115
<b>Total</b>	<b>265,237</b>	<b>100.00%</b>	<b>\$13,260,681</b>

\* Waste numbers are rounded for presentation purposes

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## SOLID WASTE AGENCY OF NORTHERN COOK COUNTY

### SWANCC MEMBER COMMUNITIES

Village of Arlington Heights  
Village of Barrington  
Village of Buffalo Grove  
Village of Elk Grove Village  
City of Evanston  
Village of Glencoe  
Village of Glenview  
Village of Hoffman Estates  
Village of Inverness  
Village of Kenilworth  
Village of Lincolnwood  
Village of Morton Grove

Village of Mount Prospect  
Village of Niles  
Village of Palatine  
City of Park Ridge  
City of Prospect Heights  
City of Rolling Meadows  
Village of Skokie  
Village of South Barrington  
Village of Wheeling  
Village of Wilmette  
Village of Winnetka

The Solid Waste Agency of Northern Cook County (SWANCC) is a unit of local government and a not-for-profit corporation. Twenty-three towns in northern Cook County joined together to form SWANCC in 1988. SWANCC developed a long-term plan to manage the region's municipal solid waste that was adopted by its Board of Directors in 1991. Since then, SWANCC has been at work implementing this economically stable and environmentally safe solution to the region's solid waste management needs.



***Solid Waste Agency of Northern Cook County***

*www.swancc.org*